TWELFTH

ANNUAL REPORT

OF THE

BOARD OF TRADE

OF

SAN FRANCISCO.

SAN FRANCISCO,
1889.



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OBJECTS OF THE ASSOCIATION.

Its objects shall be the consideration of all subjects pertaining to the interests of the wholesale merchants of this city; to prevent settlements of insolvent debtors without the fullest investigation; to resist all inequitable and fraudulent settlements, and to bring about joint action in the collection of debts other than in the ordinary course of business.

[Article II. of the Constitution]

The following resolution was unanimously adopted at the annual meeting held on the third day of February, 1879:

Whereas, The practice of making compromise settlements is demoralizing to the *Trade* and working great injustice to the *Merchants*, who are striving to meet their engagements in full; and

Whereas, This practice has been used as an argument against this Association; its general continuance will gradually destroy its usefulness and work serious injury to the Trade of the Pacific Coast. Therefore, be it

RESOLVED, That this Association strongly disapproves of such settlements, and urges upon Creditors' Committees appointed to settle with Debtors unable to meet their engagements, that in no case should any compromise settlement be made, unless a close examination shall develop neither incompetency nor dishonesty.

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OFFICERS 1889.

PRESIDENT,

ISAAC UPHAM.

FIRST VICE-PRESIDENT, JULES CERF.

TREASURER,

JAMES A. FOLGER.

SECOND VICE-PRESIDENT,

F. A. FRANK.

ATTORNEY,

JOSEPH KIRK.

SECRETARY,

HENRY L. SMITH.

DIRECTORS,

ISAAC UPHAM, JULES CERF,

F. A. FRANK,

James A. Folger, J. E. Ruggles, Jos. P. LeCount,

JAMES B. STETSON, N. S. BACHMAN,

ROBERT WATT.

STANDING COMMITTEES.

1889.

	ON FINANCE,	
Jules Cerf,	J. B. Stetson,	ROBERT WATT.
	ON PRINTING,	
73 A 73	·	N.C. OL TO
F. A. FRANK,	J. A. Folger,	N. S. BACHMAN.
	ON BOOKS AND RECORDS,	
N. S. BACHMAN,	J. P. LeCount,	Jules Cerf.
ATT OF BOLD DESIGNATION	o. 1. 22000.1,	O CHES CERT.
	ON RULES AND REGULATIONS,	
J. B. STETSON,	J. E. Ruggles,	J. A. Folger.
•	·	
	ON ROOMS,	
J. E. Ruggles,	J. P. LECGUNT,	F. A. FRANK.
	ON FURNITURE,	
J. P. LECOUNT,	J. E. Ruggles,	F. A. FRANK.
	ON EMPLOYEES,	
J. A. Folger,	Robt. Watt,	Jules Cerf.
	ON MEMBERSHIP,	
***	<u> </u>	77. 61
ROBT. WATT,	J. B. Stetson,	N. S. BACHMAN.

TWELFTH ANNUAL MEETING

OF THE

BOARD OF TRADE

OF SAN FRANCISCO.

PRESIDENT'S REPORT.

TO THE MEMBERS OF THE

BOARD OF TRADE OF SAN FRANCISCO:

Gentlemen:—In the report of your President for 1888, the following words were used: "I cannot, therefore, but congratulate you upon the condition of the Board and the general prosperity of its members during the past year." "We are entering upon an era of unexampled prosperity."

At that time everything indicated a prosperous year, and, perhaps, to a large portion of the Board, it has proven such, but to a considerable portion the year has been rather unproductive so far as the profits of the business disclosed on the first day of January, 1889. The reason of this, I think, can be explained in a few words. We will go back to the beginning of the year 1888. There were land booms all over the State, new towns were springing up in every direction, and, as usual in such cases, too many new men entered into the mercantile business. The newness of these settlements induced for a short time an increased trade, but after the rush was over and towns ceased to grow there came a decided decrease in the business with a corresponding scarcity of money. It seems to

me to have been the impression among large portions in the interior of the State that all that was necessary to guarantee to them ease, comfort and wealth for the balance of their lives was to engage in mercantile pursuits.

Farmers sold or mortgaged their farms, blacksmiths and wheelwrights sold their shops, cattlemen realized on the sale of cattle and sheep, and, with the funds collected, embarked in mercantile trade. The larger majority of these men had very crude or indistinct ideas of trade, and consequently could not compete with those who had been previously in the business and had considerable experience. These uneducated merchants, as soon as they procured a store, either built or leased, were immediately approached by an army of commercial travelers who forced their goods upon them, and in most cases to a much larger extent than their wants required, and in a short time they found themselves overstocked. The time of payment came around, their business had largely decreased, they had not the necessary funds to meet their obligations, and the result was a Board of Trade meeting, with either an entire closing out of their business or a settlement on the best terms that could be secured from their creditors, the ultimate loss of which fell on the merchants of San Francisco. This will account in some measure for the commercial disasters for the year just past.

This state of affairs, of which we are all well aware, should teach us a lesson that in the future we must use greater care in crediting and be more prompt in collecting. It also teaches us to examine every applicant for credit, and if such credit be allowed, a limit should be placed on the party in accordance with his actual financial responsibility. It also teaches us not to be derelict in the examination of our accounts, but to enforce a system of promptness in payments from customers. The sharp competition which now prevails in all branches of mercantile business should show us that the time has passed for extending to customers large lines of credit and long time. The profits will not admit that we constitute ourselves bankers for our customers. The custom of allowing a man's bill to run an indefinite length of time, provided he pays interest after the account becomes due, will be found unprofitable to the mer-

chant, and this habit, which long years ago was encouraged, when profits were large, cannot be carried out now with certainty of a final settlement and the collection of the entire amount of principal and interest. I do not recommend any combination by the merchants to remedy this evil, but I respectfully suggest to the members of our Board that they consider the remarks of its President to-day, and in the future, so far as possible, adopt the suggestions made.

There have been twelve regular meetings of the Board of Directors this last year, and your President has had no occasion to call any special meetings of the members at large. Our membership is now 196. During the year eight new firms have been admitted and nine have resigned. We have lost by reason of death this last year only two of our members, both of whom were very prominent as business men and very active members for years of this Board. We refer to John B. Wooster, of the firm of John B. Wooster & Co., and Henry Casanova, of the firm of F. Daneri & Co. We can ill afford to spare such men from our midst, and while we mourn and regret their loss yet we submit to the decree of an all-wise Providence.

Insolvency cases adjusted and managed by our membership, and which have been entered on our records, show an aggregate of liabilities to the amount of \$2,505,893. There have been paid dividends from insolvent estates to the amount of \$642,816 84; average per cent. of settlements 53.114, the details of which will appear upon the Secretary's report. Your treasury now contains the sum of \$13,793 44. I have gathered statistics of the production of the State from the best sources at my command, and they show a large increase in the aggregate over last year. The productions of the State, as near as I can gather them, leaving out of course a large variety of things which would greatly swell the amount, aggregate the sum of \$92,940,138, as follows:

Hops	\$1,038,000
Canned fruits and vegetables	
Raisins	
Prunes	
Dried fruits	

\$ 225 600

Marta

Nuts\$ 225,600
Oranges
Dairy products—Butter, cheese and milk 6,158,480
Wine and brandy
Quicksilver
Honey and beeswax
Beans
Potatoes
Salmon
CEREALS: Owing to the extremely hot weather in April
last, there was a shortage of nearly 50 per cent. in the crop,
classed as follows:
Wheat24,200,000
Barley
Rye 50,000
Oats 1,100,000
Corn
Lumber—Redwood, shakes, shingles, ties and pine
lumber
Green fruit exported to the East 2,000,000
Green fruit, exclusive of canning and shipments
East
Gold and silver
Wool
Hay crop 2,000,000

I have received from the Attorney, Secretary and all the employees of the Board during the past year efficient aid and assistance from their various departments, which has been highly satisfactory to me, and for which I return my heartfelt thanks.

We are still in need of a much larger population, which will come to us gradually from the East, to give sufficient white labor to work our farms, orchards and vineyards, and thus in time replace Chinese labor, which we are now compelled to use to a greater or less extent. I cannot but view with pleasure the efforts now being made by the State Board of Trade, as well as many others not connected with it, to replace Chinese

labor in our hop fields, vineyards and various other industries, with white boys and girls. So far, I believe, the work of these young people has been satisfactory in a great measure, and my earnest hope is that this state of affairs will continue until every boy and girl in the land will have some occupation or some kind of labor by which they can assist their parents or earn a living for themselves.

I wish to make one suggestion to the members of the Board of Trade, to which I would earnestly request all to pay particular heed. The business of the officers has been very much retarded by the delay of creditors in filing their claims, in consequence of which extra expenses have been incurred by and frequent losses made to members of the Board. Heretofore, the members have had forty-eight hours allowed them to file their claims, which, in my opinion, is much longer time than is necessary. If such claims had been filed within twelve to twenty-four hours, instead of forty-eight hours, many losses would have been avoided and much expense saved.

In conclusion, I would say that in retiring as President I have great reason to thank the Directors and members of the Board of Trade for their kindness and assistance to me, and I shall carry with me in my retirement pleasant memories of the past two years, during which I have presided over your body, and I now leave you with the earnest wish that the prosperity and usefulness of your body may continue for many long years to come.

GEO H. SANDERSON,

President Board of Trade of San Francisco

February 4th, 1889.

The following gentlemen were unanimously elected to act as Directors for the ensuing term of three years: Jules Cerf, J. B. Stetson and N. S. Bachman. For the unexpired term, occasioned by the resignation of William Haas, Robert Watt.

At a special meeting of the Board of Trade held immediately upon adjournment of the regular meeting, the following amendment to the By-Laws was adopted.

That Section 20, paragraph 7, of the By-Laws be amended as follows:

Strike out the words forty-eight and insert in place thereof the words twenty-four.

The provisions of the Rules and Regulations of the Board of Trade regarding the reports of creditors' committees was amended by adding the following:

- (a) That it shall be the duty of the Chairman of the Committee of Creditors or the assignee of an estate to include in his semi-annual report the reasons why any unsettled case remains in that condition, and if any lien or security is held by any one for the benefit of creditors.
- (b) That in case the Chairman of a Committee of Creditors or an assignee of an estate neglects or refuses to report in writing, semi-annually, as now required, the Secretary shall report such delinquency to the Board of Directors at their next meeting.

SECRETARY'S REPORT.

To the President and Members

of the Board of Trade of San Francisco.

GENTLEMEN:

I herewith submit the following report of CASH RECEIPTS and DISBURSEMENTS of the Board from February 1, 1888, to February 1, 1889:

1888.

2000.							
Feby. 1.	To bala	ance on hand,				\$13,752	72
"	To Casl	n from Member	cs, dues,	\$1,005	00		
March.	"	"	"	980	00		
April.	**	66	۲,	985	00		
May.	"	‹ ‹	"	985	00		
June.	"	• 66	"	975	00		
July.	~	"	"	975	00		
Aug.	"	66	"	990	00		
Sept.	"	"	"	1,000	00		
Oct.	"	"	"	975	00		
Nov.	66	66	"	965	00		
Dec.	"	"	"	990	00		
1889.							
Jan.	"	"	"	1,010	00		
			Shop				

\$11,835 00

1888.

Feby.	To Cash	from Non-Members'	Com's	186	15
March.	"	‹‹	66	225	75
April.	"	*	"	447	15
May.	"	′("	183	70
June.	.6	44	"	377	65
July.	"	ζζ	"	372	40
Aug.	66	6 K	66	229	10

307 55

To Cash from Non-Members' Com's. \$252 70

۲,

Sept. Oct.

O C 0.				501	00		
Nov.	"	•6	"	186	45		
Dec.	"	"	"	223	65		
188	89.				Ť		
Jan.	"	. "	•6	288	60		
o an.				200		\$3,280	85
	" fr	om rent of offic	303			· ·	
	" "			0			
ı		interest on .	Deposius	• • • •	• • •	901	90
						001.071	
						\$31,671	1.0
188	30	Сь	٠ .				
_		noid Colorina Do	nta In				
Jan.		paid Salaries, Re					
		Taxes, additions					
		Advertising, P					
	Books, S	Stationery, use o	f Tele-				
	phone, M	lessenger Service	and ex-				
	penditure	es for general ben	nefit\$1'	7,877	71		
	By Cash	in hands of Trea	surer 1:	3,793	44		
	v					\$31,671	15
	Sundry b	ills for month of	f Janu-				
	·	89, due and					
	•		-				
٠			,001 34				
		RECAPITU	LATION				
Feb	oruary 1, 1	.889. Di	R.				
To Ca	ash on han	d February 1, 18	888\$1	3.752	72		
"		Members' Dues					
"		Non-Members' Con					
((*			
:6		Rents					
* *	" 11	nterest on Depos				#91 671	7 5
						\$31,671	19
Fol	ruary 1, 1	889. Cr	· ?				
	•	ut as enumerated		7 877	71		
by Ca							
• •	in han	ds of Treasurer	16	5,793	44		
						Ф91 <i>е</i> 5 1	7 5
						\$31,671	19

Admitted during the year
BUSINESS DEPARTMENT.
No. of cases reported from Feb. 1, 1888, to Feb. 1, 1889950 No. of cases recorded from Feb. 1, 1888, to Feb. 1, 1889462 Amount of liabilities as recorded\$2,505,893 00 Number of creditors' meetings called
DISPOSITION OF CASES.
Actually Settled
MODE OF SETTLEMENT.
By Compromise. 105 " Extension. 42 " Attachment and Execution. 15 " Assignment or Bill of Sale. 58 " Insolvency Proceedings. 3 " Total Loss. 11 —234
MANNER OF SETTLEMENT. By Cash
STILL PENDING.
In Litigation
In Probate 6
In Insolvency

1	.6
TT J A serious-s	C =
Under Assignment	
Under Bill of Sale	
Disposition not yet reported	228
Average percentage of Settlem	ents53.114
446 Dividends paid through th	
of estates amounting to	\$642,816 84
CLASSIFICATIO	N OF FAILURES.
Bakery 4	Hotel
Boots and Shoes 13	Jewelry, etc
Books and Stationery 11	Liquors 7
Cigars and Tobacco 10	Lumber 1
Cloaks 3	Millinery 12
Clothing 25	Mouldings 1
Cloths 1	Paints and Oils 1
Crockery 1	Plumbing 4
Dry Goods 32	Produce 3
Drugs 13	Restaurant 3
Fancy Goods 12	Shoe Findings 1
Foundry 1	Stoves and Tinware 12
Furnishing Goods 16	Teas and Spices 4
Furniture and Carpets 8	Varieties 24
General Merchandise 148	Wall Paper 1
Groceries 64	400
Hardware	462
Hats and Caps 2	
LOCALITY O	F FAILURES.
State of California364	Territory of Idado 9
" " Colorado 1	" " Montana 2
" " Nevada 6	" "Washington 29
" " Oregon 40	" "Wyoming 2
Territory of Alaska 2	quesque beresque beresque
" "Arizona 7	462

COUNTIES OF CALIFORNIA.

Alameda	13	San Benito	1
Amador	4	San Bernardino	20
Butte	5	San Diego	46
Calaveras	4	San Francisco	54
Contra Costa	1	San Joaquin	4
Colusa	4	San Luis Obispo	14
Del Norte	1	Santa Barbara	8
El Dorado	1	Santa Clara	5
Fresno	16	Santa Cruz	2
Humboldt	10	Shasta	7
Kern	2	Sierra	3
Lake	2	Siskiyou	1
Los Angeles	54	Solano	7
Marin	1	Sonoma	9
Mariposa	1	Stanislaus	2
Mendocino	4	Tehama	3
Merced	7	Tulare	11
Mono	1	Tuolumne	2
Monterey	5	Ventura	1
Napa	7	Yolo	3
Nevada	7	Yuba	2
Placer	2	-	
Plumas	4		634
Sacramento	6		

All of which is respectfully submitted.

HENRY L. SMITH,

Secretary.

TREASURER'S REPORT.

To	the	President,	Officers	and	Me	mbers		
				of	the	Board	of	Trade.

GENTLEMEN:

The undersigned begs leave to submit the following report of receipts and disbursements from February 1, 1888, to February 1, 1889:

Balance on hand Feb. 1, 1888	85		
Interest on Deposits	58	17,918	43
Total		\$31,671	15
inclusive		\$17,877	71
Leaving balance on hand and in bank		\$13,793	44
As follows:			
Deposit in S. F. Savings Union \$4,891 " Hibernia Savings and Loan	00		
Society	79	•	_
Deposit in German Savings and Loan			
Society	84		
Deposit in French Bank 2,485	21		
		\$13,640	84
In hands of the Treasurer		152	60
Total	• • •	\$13,793	44

Respectfully submitted,

JAMES A. FOLGER,

Treasurer.

LAW DEPARTMENT.

ATTORNEY'S REPORT.

To	the	President	and.	Members	of the
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Board of Trade of San Francisco,

GENTLEMEN:

I have the honor to submit the following report of business transacted in the Law Department of the Board of Trade for the year ending January 31, 1889:

Actions prosecuted by attachment	117
Actions otherwise than by attachment	15
Insolvency proceedings	22
Amount involved in Attachments\$317,260	09
Average \$2,711	62
Assignment for benefit of Creditors	10
Paners drawn ·	

Agreements for Release, Compromise and	
Extension	163
Sworn Statement of Debtors	14
Deeds and Miscellaneous Instruments	608
Creditors' Affidavits to Claims, with No-	
tarial Execution	645
Communications by Mail and otherwise, of	
which letter-press copies retained1	448

2283

Respectfully submitted,

JOSEPH KIRK,

Attorney.

OFFICERS 1877.

PRESIDENT,

A. P. WILLIAMS.

FIRST VICE-PRESIDENT,

SECOND VICE-PRESIDENT,

ALFRED P. ELFELT.

M. P. JONES.

TREASURER,

ATTORNEY.

LEVI STRAUSS.

JOS. HOLDEN.

SECRETARY,

JAS. B. MOORE.

DIRECTORS,

A. P. WILLIAMS,

LEVI STRAUSS,

A. P. ELFELT,

W. W. MONTAGUE,

M. P. JONES,

ISAAC HECHT,

GEO. WHEATON.

OFFICERS 1878.

PRESIDENT,

A. P. WILLIAMS.

FIRST VICE-PRESIDENT,

SECOND VICE-PRESIDENT,

ALFRED P. ELFELT.

GEO. H. WHEATON.

TREASURER,

ATTORNEY,

LEVI STRAUSS.

JAMES H. SHANKLAND.

SECRETARY,

JAS. B. MOORE.

DIRECTORS,

A. P. WILLIAMS,

LEVI STRAUSS,

A. P. ELFELT,

W. W. MONTAGUE,

W. W. DODGE,

SIDNEY M. SMITH,

GEO. H. WHEATON.

OFFICERS 1879.

PRESIDENT,

JACOB S. TABER.

FIRST VICE-PRESIDENT,

SECOND VICE-PRESIDENT,

J. H. NEUSTADTER,

F. B. REYNOLDS,

TREASURER,

ATTORNEY,

MOSES HELLER.

JAMES H. SHANKLAND.

SECRETARY,

CHARLES F. WYMAN.

DIRECTORS,

J. S. TABER,

F. B. REYNOLDS,

J. CERF,

J. H. NEUSTADTER,

MOSES HELLER,

J. DUFFY,

J. WOOSTER.

OFFICERS 1880.

PRESIDENT,

JACOB S. TABER.

FIRST VICE-PRESIDENT,

JAMES DUFFY.

SECOND VICE-PRESIDENT,

F. B. REYNOLDS.

TREASURER,

MOSES HELLER.

ATTORNEY,

JAMES H. SHANKLAND.

SECRETARY,

CHARLES F. WYMAN.

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J. CERF,

J. E. RUGGLES,

J. H. NEUSTADTER,

MOSES HELLER,

J. DUFFY,

J. H. NICHOLSON,

E. WERTHEIMER.

OFFICERS 1881.

PRESIDENT,

JACOB S. TABER.

FIRST VICE-PRESIDENT,

NT,

F. B. REYNOLDS.

SECOND VICE-PRESIDENT,

JULES CERF.

TREASURER,

MOSES HELLER.

ATTORNEY,

JAMES H. SHANKLAND.

SECRETARY,

HENRY L. SMITH.

DIRECTORS,

JACOB S. TABER,

F. B. REYNOLDS,

J. CERF,

JAMES R. KELLY,

M. EHRMAN,

MOSES HELLER,

J. A. FOLGER,

E. WERTHEIMER,

J. B. WOOSTER.

OFFICERS 1882.

PRESIDENT,

JACOB S. TABER.

FIRST VICE-PRESIDENT,

JULES CERF.

SECOND VICE-PRESIDENT,

W. L. MERRY.

TREASURER,

MOSES HELLER.

ATTORNEY,

JAMES H. SHANKLAND.

SECRETARY,

HENRY L. SMITH.

DIRECTORS,

JACOB S. TABER,

JULES CERF,

W. L. MERRY,

JAMES R. KELLY,

C. J. DEMPSTER,

MOSES HELLER,

M. EHRMAN,

J. A. FOLGER,

E. WERTHEIMER.

OFFICERS 1883.

PRESIDENT,

JACOB S. TABER.

JULES CERF.

W. L. MERRY.

TREASURER,

MOSES HELLER.

ATTORNEY,

JAMES H. SHANKLAND.

SECRETARY,

HENRY L. SMITH.

DIRECTORS,

JACOB S. TABER,
JULES CERF,
W. L. MERRY,
JAMES R. KELLY,

C. J. DEMPSTER,
MOSES HELLER,
M. EHRMAN,
J. A. FOLGER,

E. WERTHEIMER.

OFFICERS 1884.

PRESIDENT,

JACOB S. TABER.

FIRST VICE-PRESIDENT,

JULES CERF.

SECOND VICE-PRESIDENT,

C. J. DEMPSTER.

TREASURER,

MOSES HELLER.

ATTORNEY,

JAMES H. SHANKLAND.

SECRETARY,

HENRY L. SMITH.

DIRECTORS,

JACOB S. TABER,
MOSES HELLER,
JAMES B. STETSON,
C. J. DEMPSTER,

HENRY CASANOVA,
*MOSES GREENEBAUM,
JULES CERF,
WALTER N. HAWLEY,

JOHN DEANE.

^{*} Elected to fill a vacancy caused by resignation of W. L. Merry, Feb. 21, 1884.

OFFICERS 1885.

PRESIDENT,

JAMES B. STETSON.

FIRST VICE-PRESIDENT,

SECOND VICE-PRESIDENT,

JULES CERF.

MOSES GRENEBAUM.

TREASURER,

ATTORNEY,

MOSES HELLER.

JAMES H. SHANKLAND.

SECRETARY,

HENRY L. SMITH,

DIRECTORS,

JAMES B. STETSON,

WALTER N. HAWLEY,

*MOSES HELLER,

N. S. BACHMAN,

†HENRY CASANOVA,

MOSES GREENEBAUM,

JULES CERF,

+JOHN DEANE,

GEO. W. MEADE.

OFFICERS 1886

PRESIDENT,

JAMES B. STETSON.

FIRST VICE-PRESIDENT,

SECOND VICE-PRESIDENT,

JULES CERF.

MOSES GREENEBAUM.

TREASURER,

ATTORNEY,

WALTER N. HAWLEY.

JAMES H. SHANKLAND.

SECRETARY,

HENRY L. SMITH.

DIRECTORS.

JAMES B. STETSON,

H. J. SADLER,

JULES CERF,

GEO. H. SANDERSON,

N. S. BACHMAN,

WALTER N. HAWLEY,

Ti. S. Dirottilliti

GEO. W. MEADE,

MOSES GREENEBAUM,

JOHN T. HAVILAND.

^{*}Adam Grant, elected Nov. 4, to fill a vacancy caused by decease of Moses Heller. †H. J. Sadler, elected Sept. 11, to fill vacancy caused by resignation of Henry Casanova. ‡Edward Kruse, elected June 26, to fill vacancy caused by decease of John Deane.

OFFICERS 1887.

PRESIDENT,

GEORGE H. SANDERSON.

JULES CERF.

TREASURER,
JAMES A. FOLGER.

SECOND VICE-PRESIDENT,

JOHN T. HAVILAND.

JAMES H. SHANKLAND.

SECRETARY,

HENRY L. SMITH.

DIRECTORS,

GEO. H. SANDERSON,

MOSES GREENEBAUM,

JAMES A. FOLGER,

JULES CERF.

N. S. BACHMAN,

J. E. RUGGLES,

JOHN T. HAVILAND,

GEO. W. MEADE,

ISAAC UPHAM.

OFFICERS 1888.

PRESIDENT,

GEORGE H. SANDERSON.

FIRST VICE-PRESIDENT,

SECOND VICE-PRESIDENT,

JULES CERF.

JOHN T. HAVILAND

TREASURER,

ATTORNEY,

JAMES A. FOLGER.

JAMES H. SHANKLAND.

SECRETARY,

HENRY L. SMITH.

DIRECTORS,

GEO. H. SANDERSON,

JULES CERF,

JOHN T. HAVILAND,

JAMES A. FOLGER,

J. E. RUGGLES,

ISAAC UPHAM,

*WILLIAM HAAS,

JOS. P. LECOUNT,

F. A. FRANK.

^{*} Geo. D. Cooper elected May 1, 1888, to fill vacancy caused by resignation of William Haas.

MEMBERS.

AUSTIN & PHELPS	
Bachman Bros	
Brigham, Hoppe & Co	
Bunker, R. F	
BERWIN, P. & BRO	
Brown Bros. & Co	
Baker & Hamilton	N. W. cor. Pine and Davis
Bauer Bros. & Co	547 Market
Baumgarten, J. & Co	7 Montgomery
Busby, F. H	
Blumenthal, B. & Co	
Buyer & Reich	
BLOCK, D. & Co	
Beck, D. L. & Sons	
Brown & Metzner	
Bothin Manufacturing Co Boston Rubber Shoe Co	
California Hosiery Co	
Conklin, F. G. & Co	
COLEMAN, WM. T. & CO	
CROCKER, H. S. & Co	
CALLEORNIA SUGAR PREINTRY	
CALIFORNIA SUGAR REFINERY	

California Powder Works	
California Furniture Co	
Code, Elfelt & Co	
Cohen, W. & Co	
CUNNINGHAM, CURTISS & WELCHS. W. cor. Sac'to and Sansome	
CAHN, NICKELSBERG & CO	
Coghill & Kohn	
California Wire Works	
COMMERCIAL SOAP CO	
Cerf, Schloss & Co	
CARSON, SAML. & Co	
CARLSON-CURRIER SILK MANUF'G Co	
CARLISON COUNTER SIMIL FAMILIE CO	
Davis, Horace & Co	
DANERI, F. & Co	
Davis, Haber & Co	
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Dodge, Sweeney & Co	
DEMPSTER & KEYS	
Dunham, Carrigan & Hayden Co	
DIETZ, A. C. & Co	
Davis Bros., Bergmann & Co	
DINKELSPIEL, L. & SonsS. W. cor Battery and Pine	
DEL MONTE MILLING CO	
Farence Recurrent to Co. S. F. con California and Rattory	
ESBERG, BACHMAN & CoS. E. cor. California and Battery	
EHRMAN, M. & Co	
Franklin, M. & Bro	
FECHHEIMER, GOODKIND & Co	
Feigenbaum & Co	
Folger, J. A. & Co	
Frank Bros	

FRIEDLANDER, KOCH & CO	21 and 23 Sansome
Freud, J. Rich'd & Co	723 Market
FORD, C. W. R	532 Market
Fishbeck & Glootz	214 Sacramento
Community To the Community	Good and Market
Gundlach, J. & Co	
GREENEBAUM, WEIL & MICHAELS	
GOODYEAR RUBBER CO	
GETZ Bros. & Co	
Gordon Hardware Co	
GUTTA PERCHA AND RUBBER MANF'G CO	
GRAY, MATTHIAS CO	
GAGE, SHATTUCK & Co	
GLADDING, McBean & Co	
GREENZWEIG, GEO. & CO	b Sutter
Held Bros. & Co	512 Market
Held Bros. & Co	
Hotaling, A. P. & Co	.429 and 431 Jackson
Hotaling, A. P. & Co	225 to 229 Market
Hotaling, A. P. & Co	
Hotaling, A. P. & Co	.429 and 431 Jackson 225 to 229 Market 100 and 102 California cor. Front and Market
Hotaling, A. P. & Co	.429 and 431 Jackson225 to 229 Market 100 and 102 California cor. Front and Market cor. Market and Beale
Hotaling, A. P. & Co	.429 and 431 Jackson225 to 229 Market 100 and 102 California cor. Front and Market cor. Market and Beale 112 and 114 Sansome
Hotaling, A. P. & Co. Holbrook, Merrill & Stetson Haas Bros Huntington-Hopkins Co. Hawley Bros. Hardware Co. S. W. Heller, M. & Sons Harrison & Dickson	.429 and 431 Jackson225 to 229 Market 100 and 102 California cor. Front and Market cor. Market and Beale 112 and 114 Sansome220 Front
Hotaling, A. P. & Co. Holbrook, Merrill & Stetson Haas Bros Huntington-Hopkins Co. N. W. Hawley Bros. Hardware Co. S. W. Heller, M. & Sons Harrison & Dickson Hinckley, Spiers & Hayes	225 to 229 Market 100 and 102 California cor. Front and Market cor. Market and Beale 112 and 114 Sansome220 Front213 Fremont
Hotaling, A. P. & Co. Holbrook, Merrill & Stetson Haas Bros Huntington-Hopkins Co. Hawley Bros. Hardware Co. S. W. Heller, M. & Sons Harrison & Dickson Hinckley, Spiers & Hayes Hyams, Pauson & Co.	225 to 229 Market 100 and 102 California cor. Front and Market cor. Market and Beale 112 and 114 Sansome220 Front213 Fremont117 Sansome
Hotaling, A. P. & Co. Holbrook, Merrill & Stetson Haas Bros Huntington-Hopkins Co. N. W. Hawley Bros. Hardware Co. S. W. Heller, M. & Sons Harrison & Dickson Hinckley, Spiers & Hayes Hyams, Pauson & Co. Hyman, M. & Co.	29 and 431 Jackson225 to 229 Market 100 and 102 California cor. Front and Market cor. Market and Beale 112 and 114 Sansome220 Front213 Fremont117 Sansome120 Sansome
Hotaling, A. P. & Co. Holbrook, Merrill & Stetson Haas Bros Huntington-Hopkins Co. N. W. Hawley Bros. Hardware Co. S. W. Heller, M. & Sons Harrison & Dickson Hinckley, Spiers & Hayes Hyams, Pauson & Co. Hyman, M. & Co. Heineman, H. M.	
Hotaling, A. P. & Co. Holbrook, Merrill & Stetson Haas Bros Huntington-Hopkins Co. N. W. Hawley Bros. Hardware Co. S. W. Heller, M. & Sons Harrison & Dickson Hinckley, Spiers & Hayes Hyams, Pauson & Co. Hyman, M. & Co. Heineman, H. M. Haraszthy, Arpad & Co.	.429 and 431 Jackson225 to 229 Market 100 and 102 California cor. Front and Market cor. Market and Beale 112 and 114 Sansome220 Front213 Fremont213 Fremont35 Sutter35 Sutter
Hotaling, A. P. & Co. Holbrook, Merrill & Stetson Haas Bros Huntington-Hopkins Co. N. W. Hawley Bros. Hardware Co. S. W. Heller, M. & Sons Harrison & Dickson Hinckley, Spiers & Hayes Hyams, Pauson & Co. Hyman, M. & Co. Heineman, H. M. Haraszthy, Arpad & Co. Herrmann & Co.	
Hotaling, A. P. & Co. Holbrook, Merrill & Stetson Haas Bros Huntington-Hopkins Co. Hawley Bros. Hardware Co. S. W. Heller, M. & Sons Harrison & Dickson Hinckley, Spiers & Hayes Hyams, Pauson & Co. Hyman, M. & Co. Heineman, H. M. Haraszthy, Arpad & Co. Herrmann & Co. Heller, E. & S.	
Hotaling, A. P. & Co. Holbrook, Merrill & Stetson Haas Bros Huntington-Hopkins Co. N. W. Hawley Bros. Hardware Co. S. W. Heller, M. & Sons Harrison & Dickson Hinckley, Spiers & Hayes Hyams, Pauson & Co. Hyman, M. & Co. Heineman, H. M. Haraszthy, Arpad & Co. Herrmann & Co.	

Jones & Co
Josselyn, G. M. & Co
Judson Manf'g Co
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Kruse & Euler
KLINE & Co
Kullman, Salz & Co
KLINE, LOUIS & CO
Kahn Bros., Bine & Co
Kraker & Israel
Kutz & Murr
LEAK GLOVE MANUFACTURING CO
Lash, H
Livingston & Co
LANGLEY & MICHAELS Co
Levi, H. & Co
LECOUNT BROS
Lusk, A. & Co
LIEVRE, FRICKE & Co
Levy, Jules & Bros
M C C. C.
Mau, Sadler & Co
Murphy, Grant & Co
Montague, W. W. & Co
Macondray & Co
MEYER, C. H. & Bros
MERRY, FAULL & Co
MEYERSTEIN, LEWIS
MICHALITSCHKE BROS. & CoS. W. cor. Bush and Kearny
Morgenthau, M
WEADE CEO W AT GO Ib and IX Drumm

Mack & Co
Neuburger, Reiss & Co
OPPENHEIMER & BRO
PACIFIC JEWELRY Co
RAAS, E & Co. 26 and 28 Montgomery ROOT & SANDERSON 122 and 124 Market REDINGTON & Co. 61 First ROSENSTOCK, S. W. & Co. S. E. cor Bush and Sansome ROSENTHAL, FEDER & Co. 33 and 35 Battery ROSENBAUM & Co. 127 Sansome REISS BROS. & Co. 28 Sutter

SLOANE, W. & J. & Co	645 Market
Sperry & Co	
STRAUSS, LEVI & CO	
S. F. PIONEER WOOLEN FACTORY	
STUDEBAKER BROS. MANF'G CO	
STEINHART, W. & I. & Co	
STEIN, SIMON & Co	
STRAUS, J. & Co	
Son Bros. & Co	
Sachs, Martin & Co	
SAN JOSE WOOLEN MILL CO	
STRAUS & LEVY	
SELBY SMELTING AND LEAD CO	
Starr & Co	
SANBORN, VAIL & Co	
SIEGFRIED & BRANDENSTEIN	
Schilling, A. & Co	
Schroeder, Albrecht & Co	
Seller Bros. & Co	
SIEBERLICH'S A. SONS	
STEVENSON & LONGWILL	
Stevenson & Longwill	
Sachs Bros. & Co	.S. W. cor. Sansome and Bush
Sachs Bros. & Co	.S. W. cor. Sansome and Bush216 Townsend
Sachs Bros. & Co	.S. W. cor. Sansome and Bush
SACHS BROS. & CO	.S. W. cor. Sansome and Bush
Sachs Bros. & Co	.S. W. cor. Sansome and Bush
Sachs Bros. & Co Stearns, Worden & Co Saroni, Louis & Co Schweitzer & Co S. F. Packing and Provision Co Seth Thomas Clock Co	.S. W. cor. Sansome and Bush
Sachs Bros. & Co Stearns, Worden & Co Saroni, Louis & Co Schweitzer & Co S. F. Packing and Provision Co Seth Thomas Clock Co Sherwood & Sherwood.	.S. W. cor. Sansome and Bush
Sachs Bros. & Co	.S. W. cor. Sansome and Bush
Sachs Bros. & Co Stearns, Worden & Co Saroni, Louis & Co Schweitzer & Co S. F. Packing and Provision Co Seth Thomas Clock Co Sherwood & Sherwood.	.S. W. cor. Sansome and Bush
Sachs Bros. & Co	.S. W. cor. Sansome and Bush
Sachs Bros. & Co Stearns, Worden & Co Saroni, Louis & Co Schweitzer & Co S. F. Packing and Provision Co Seth Thomas Clock Co Sherwood & Sherwood Stange & Jaenicke San Francisco Cordage Co	.S. W. cor. Sansome and Bush
Sachs Bros. & Co. Stearns, Worden & Co. Saroni, Louis & Co. Schweitzer & Co. S. F. Packing and Provision Co. Seth Thomas Clock Co. Sherwood & Sherwood. Stange & Jaenicke. San Francisco Cordage Co. Triest & Co.	.S. W. cor. Sansome and Bush
Sachs Bros. & Co. Stearns, Worden & Co. Saroni, Louis & Co. Schweitzer & Co. S. F. Packing and Provision Co. Seth Thomas Clock Co. Sherwood & Sherwood. Stange & Jaenicke. San Francisco Cordage Co. Tirrell, C. & P. H. & Co.	.S. W. cor. Sansome and Bush
Sachs Bros. & Co. Stearns, Worden & Co. Saroni, Louis & Co. Schweitzer & Co. S. F. Packing and Provision Co. Seth Thomas Clock Co. Sherwood & Sherwood. Stange & Jaenicke. San Francisco Cordage Co. Tirrell, C. & P. H. & Co. Tillmann & Bendel.	.S. W. cor. Sansome and Bush
Sachs Bros. & Co. Stearns, Worden & Co. Saroni, Louis & Co. Schweitzer & Co. S. F. Packing and Provision Co. Seth Thomas Clock Co. Sherwood & Sherwood. Stange & Jaenicke. San Francisco Cordage Co. Tirrell, C. & P. H. & Co. Tillmann & Bendel. Tay, George H. & Co.	.S. W. cor. Sansome and Bush
Sachs Bros. & Co. Stearns, Worden & Co. Saroni, Louis & Co. Schweitzer & Co. S. F. Packing and Provision Co. Seth Thomas Clock Co. Sherwood & Sherwood. Stange & Jaenicke. San Francisco Cordage Co. Tirrell, C. & P. H. & Co. Tillmann & Bendel.	.S. W. cor. Sansome and Bush
Sachs Bros. & Co. Stearns, Worden & Co. Saroni, Louis & Co. Schweitzer & Co. S. F. Packing and Provision Co. Seth Thomas Clock Co. Sherwood & Sherwood. Stange & Jaenicke. San Francisco Cordage Co. Tirrell, C. & P. H. & Co. Tillmann & Bendel. Tay, George H. & Co.	.S. W. cor. Sansome and Bush
Sachs Bros. & Co. Stearns, Worden & Co. Saroni, Louis & Co. Schweitzer & Co. S. F. Packing and Provision Co. Seth Thomas Clock Co. Sherwood & Sherwood. Stange & Jaenicke. San Francisco Cordage Co. Tirrell, C. & P. H. & Co. Tillmann & Bendel. Tay, George H. & Co. Toplitz, F. & Co.	.S. W. cor. Sansome and Bush
Sachs Bros. & Co. Stearns, Worden & Co. Saroni, Louis & Co. Schweitzer & Co. S. F. Packing and Provision Co. Seth Thomas Clock Co. Sherwood & Sherwood. Stange & Jaenicke. San Francisco Cordage Co. Tirrell, C. & P. H. & Co. Tillmann & Bendel. Tay, George H. & Co.	.S. W. cor. Sansome and Bush

VAN WINKLE, I. S. & Co
Wellman, Peck & Co. 126 and 132 Market Wheaton & Luhrs. 221 and 525 Front Whitney, C. E. & Co. S. W. cor. California and Davis Wilmerding & Co. 214 and 216 Front Walter, D. N. & E. & Co. N. W. cor. Battery and Market Weil, M. & T. & Co. N. E. cor. Market and Sansome Washington Manuf'g Co. 19 First Weil Bros. & Co. 110 Sansome Whittier, Fuller & Co. S. W. cor. Front and Pine Waterhouse & Lester. 16 and 22 Beale Wangenheim, Sternheim & Co. 530 Market Weil, Baer & Co. 113 Battery Wooster, J. B. & Co. 218 Front Witt & Pursch. 22 Sansome Wentworth Boot and Shoe Co. 12 Bush Wormser & Co. 107 Front
YATES & Co N. W. cor. Pine and Front



